

TERMS OF REFERENCE INVESTMENT COMMITTEE ("IC") OF MAYBANK AGEAS HOLDINGS BERHAD ("MAHB")

Objective & Scope	The IC is a governance body which carries and oversight function for investment related activities within MAHB Group.
Members	<u>Chairman</u>
	Executive or Non-Executive Director from Maybank
	<u>Members</u>
	Three (3) comprising:
	One (1) Executive or Non-Executive Director from Maybank
	One (1) Non-Executive Director
	One (1) Maybank Group Executive Committee member
Quorum	Quorum
	Next to the Chairman, at least one (1) of the members should be in attendance.
Permanent	Chief Executive Officer, MAHB
Invitees	Chief Executive Officer, Etiqa Life Insurance Berhad (ELIB)
	Chief Executive Officer, Etiqa Family Takaful Berhad (EFTB)
	Chief Executive Officer, Etiqa General Insurance Berhad (EGIB)
	Chief Executive Officer, Etiqa General Takaful Berhad (EGTB)
	Head of Investment, Etiqa Insurance Pte. Ltd. (EIPL)
	Chief Financial Officer, MAHB
	Chief Investment Officer, MAHB
	Chief Risk Officer, MAHB
	Head, Research, MAHB
	Head, Portfolio Management, MAHB
	Head, Investment Operation
	Head, Alternative Investment & Product Design
	Maybank Expert:
	The appointment of the Maybank expert is subject to approval by the Board of MAHB.
	Ageas Expert:
	The appointment of the Ageas expert is subject to approval by the Board of MAHB.
	Or any Maybank Group expert in the area of Financial Risk Management, ALM or Macro-Economics deemed necessary or any other staff to assist on the deliberation.
Secretary	Company Secretary or as appointed by Chairman.
Frequency of Meeting	Meeting shall be held at least four (4) times a year. Note: Chairman has the discretion to change the format and/or agenda of the meeting.

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Reporting Line	The IC reports to the Board of MAHB as well as the Board of the entities for ELIB, EFTB, EGIB and EGTB for respective related topics. IC also provides oversights to the subsidiaries not based in Malaysia. The Portfolio Management Committee ("PMC") and Asset Liability Management ("ALCO") Committee reports to the IC.
Authority	 Responsible for the tactical investment policy carried out and the consequent results. Empowered to appoint or dismiss one or more financial partner.
	3. Empowered to take ad hoc decisions as the occasions arises, in so far as this relates to the investment policy.
	4. Empowered to request internal audits on the investment management process and to implement internal controls.
	5. Any other duty delegated by the Board.
	6. Direct access to all relevant information.
Key Responsibilities	To present an opinion on the long-term strategic investment policy including real estate, as a recommendation for the Management Risk Committee ("MRC")/ Risk Management Committee ("RMC") / Board based on ALCO advice.
	To establish the tactical investment policy on the basis of the proposal by the investment manager.
	To test the policy conducted by the Investment Manager against the strategic and tactical investment policy.
	4. To evaluate, negotiate conditions with appoint or dismiss external fund managers, custodians, banks and other financial intermediaries.
	5. To evaluate, review and maintain the IMG, based on ALCO advice.
	To assess investment performance of proprietary portfolios and unit linked funds.
	7. To discuss peer review on investment performance.

Version	
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